

# DOE Picks Martin Marietta to Manage Sandia

DOE announced Monday, July 26, that it has awarded Martin Marietta a five-year contract to manage and operate Sandia. The contract will run from Oct. 1, 1993, through Sept. 30, 1998.

The announcement is the last major step in the transition from AT&T as Sandia's M&O contractor before the actual changeover Oct. 1.

"Martin Marietta is an outstanding organization that has served the nation superbly," says Sandia President Al Narath. "Combining Martin Marietta's talents with those of Sandia will create a synergistic relationship to seek answers to the challenges facing our country as we prepare for the next century." (See "Al Narath Anticipates Fruitful Relationship" on page two.)

He adds, "During DOE's evaluation process, I had the opportunity to meet with many of Martin Marietta's principal officers, and I know they share Sandians' vision of a strong, competitive United States and have the dedication to make that vision a reality with us."

## Labs 'One of National Treasures'

Martin Marietta Chief Executive Officer Norm Augustine agrees, saying, "I am very pleased and proud at the prospect of being associated with Sandia, one of our greatest national treasures."

"As our country adjusts to the long-sought peace of a post-Cold War era, it needs to draw upon [Sandia's] tremendous capacity for advanced research and engineering and transfer applicable technologies to the civilian marketplace. This is a process Martin Marietta has been involved with for quite some time, and we hope to use our experience to further enhance the enormous talent and energy of Sandia employees in ways that will serve our country's domestic needs, while building on Sandia's outstanding record of  
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JACK HICKMAN (33), Sandia Transition Project Manager, places a sign designating office space to Martin Marietta representatives. The newly renovated office space at the south end of Bldg. 800 will be used temporarily by a Martin Marietta transition team to prepare for the Oct. 1 changeover.



# LAB NEWS

SPECIAL ISSUE

JULY 27, 1993

## Planes, Satellites, and Rocket Boosters

# Like Labs, Martin Marietta Eyes Industry in Post Cold War Times

As a company that does just over 70 percent of its work for the defense industry, Martin Marietta Corporation knows how difficult it is to adjust to changing national priorities in the post Cold War era.

Defense budgets shrink, research and development resources dry up, and defense contractors look more and more at corporate assets to see how they might relate to the needs of private industry. Martin Marietta is no exception.

So how does a defense contractor "pay the R&D bills" after the Cold War? According to Martin Marietta's 1992 Annual Report, "the best course

## How does a defense contractor "pay the R&D bills" after the Cold War?

for Martin Marietta is to continue expanding its share of the defense market, which will remain significant in size even after planned reductions, and to expand into adjacent civil markets."

This expansion includes plans to become "both a major defense supplier and a diversified, globally oriented, high-technology company engaged in a broad spectrum of business areas for civil government agencies and for commercial clients."

On Oct. 1, Martin Marietta Corporation will succeed AT&T as management and operating (M&O) contractor for Sandia. The new M&O con-

tract comes at a good time for the Labs as Sandia looks for ways to contribute to US economic competitiveness by developing marketable ideas for Labs technologies, many of which are the outcome of decades of weapons work.

## Biplanes to Bombers

In August 1909, a car salesman by the name of Glenn L. Martin wheeled a homemade, flimsy biplane from an abandoned church in Santa Ana, Calif. On its first attempt, the kite-like structure hopped a few times, skimmed just a few feet above the field for a hundred feet or so, and then landed. Martin was pleased.

Later that year, he founded the Martin Company, producing a few planes for other flyer wanna-bes and performing stunt routines at fairs across the country. Many saw the airplane as a dangerous toy, but Martin and others soon foresaw the airplane's awesome military and commercial potential. (See "Martin Marietta's History — A Chronology" on page four.)

Four years later, Martin built the first multi-passenger commercial plane, a forward-propeller biplane, but it wasn't commercially successful. With the possibility of war looming in Europe, aircraft designers, including Martin, were beginning to focus more on the military possibilities for airplanes.

In 1913, Glenn Martin conducted the first bombardment experiments for the Army, and five years later, too late to take part in World War I, he

began building the MB-2 bomber, a design that became the standard for US bomber aircraft for many years. In 1932, Glenn Martin accepted aviation's prestigious Collier Trophy for developing the B-10 bomber.

In the 1940s, as the US entered World War II, the growing Martin Company again turned its attention to military aircraft, producing hundreds of the Boeing-designed B-29 "Superfortresses" for the war effort. And on Aug. 6, 1945, a B-29 specially modified by the Martin Company, the "Enola Gay," carried the "Little Boy" atomic bomb over Hiroshima, helping bring an end to World War II.

## Missiles and Planet Mappers

During the next several decades, the Martin Company landed several major military contracts. In the 1950s, it began development and testing of two families of ballistic missiles: the Pershing tactical ballistic missile and Titan intercontinental ballistic missile (ICBM). Subsequent versions of the Titan were later adopted by the National Aeronautics and

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## What about Benefits?

Offers and negotiations on employee benefits in the new Sandia M&O contract have been part of the overall "bidding" process between Martin Marietta and DOE. Some contractual details are still being negotiated.

As details about benefits become available, during and after the formal transition period (ending Oct. 1), they will be presented in the LAB NEWS.

# MARTIN MARIETTA

## Martin Marietta CEO Looks Forward to Association with Labs

Dear Sandia Employees:

Today we begin building a new partnership. By now you know that Martin Marietta Corporation has been chosen by the Department of Energy to succeed AT&T as manager and operator of Sandia National Laboratories. I am very pleased and proud at the prospect of being associated with Sandia, one of our greatest national treasures, and with each of you.

When I think of Sandia, I think of excellence, hard work, and love of country. I think of the impressive leadership you've shown in a number of high-tech fields. But most of all, I think of where the world would be without Sandia's half-century-long stewardship of the nation's nuclear weapons program.

Without Sandia's contributions, the Cold War might very well still be a reality, with millions of people living under the repression of Communism. When your country asked you to help surmount the difficult engineering challenges of the nuclear age, you responded with creativity, commitment, and integrity.

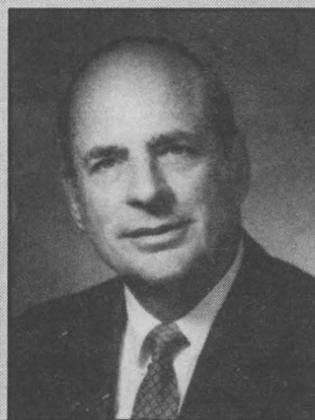
Today, our country needs you to play a new role. In the fields of energy, health care, transportation, commercial competitiveness, and the environment — to name just a few — there are many difficult challenges to be confronted and overcome. As our country adjusts to the long-sought peace of a post-Cold War

era, it needs to draw upon your tremendous capacity for advanced research and engineering and transfer applicable technologies to the civilian marketplace.

This is a process Martin Marietta has been involved with for quite some time, and we hope to use our experience to further enhance the enormous talent and energy of Sandia employees in ways that will serve our country's domestic needs, while building on Sandia's outstanding record of accomplishment.

Martin Marietta and Sandia share many attributes. Like you, we have long had a reputation for commitment to "mission success." We are known for our technological resourcefulness and dedication to the highest standards of ethical conduct.

We have a long-standing record of achievement with the Department of Energy, having served for nearly a decade as the manager/



NORM AUGUSTINE

operator of DOE facilities in Oak Ridge, Tenn., and, more recently, the DOE plant in Largo, Fla. In a similar capacity, we administer uranium enrichment facilities in Kentucky and Ohio for the new US Enrichment Corporation. We have an understanding of DOE goals and procedures, and I believe this familiarity will serve all of us well in the years ahead.

We're already a neighbor, having established facilities in the Albuquerque area to serve the US Postal Service and the Air Force. We're right at home in your community and look forward to making an even greater contribution to New Mexico.

I believe the key to success in our new partnership is teamwork. I plan to visit Sandia's sites in the very near future to talk about the challenges ahead and how I believe Sandia and Martin Marietta can meet them together. Please join me in committing yourself to the action of rolling up our sleeves and beginning the transition to a brilliant new future for one of America's greatest national resources.

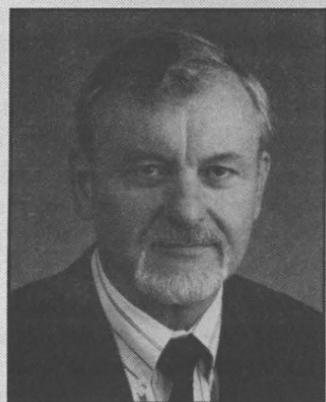
There's a lot to do, and I for one can't wait to get started!

Very Truly Yours,

Norman R. Augustine  
Chairman & Chief Executive Officer  
Martin Marietta Corporation

## Al Narath Anticipates Fruitful Relationship

With the announcement that Martin Marietta Corporation will become our new management and operating contractor on Oct. 1, we are



AL NARATH

beginning a new era at Sandia National Laboratories. Our 44 years of "exceptional service in the national interest" with AT&T will continue to be a source of pride. But Sandians look forward to meeting new challenges and

opportunities as a member of the Martin Marietta family, and we warmly welcome them.

Martin Marietta is an outstanding organization that has also served the nation superbly. During DOE's evaluation process, I had the opportunity to meet with many of Martin Marietta's principal officers, and I know they share Sandians' vision of a strong, competitive United States and have the dedication to make that vision a reality with us. Combining Martin Marietta's talents with those of Sandia will create a synergistic relationship to seek answers to the challenges facing our country as we prepare for the next century.

The DOE evaluation process of Sandia's new management and operating contractor has been a model for others to follow. The Source Evaluation Panel has performed an exceptional service and deserves our thanks and congratulations. I commend them for their dedication to a quality process and professionalism in conducting their work.

In my meetings with DOE officials and

with the officers of our new contractor, I have communicated the exceptional capabilities and commitment of our employees, who have made valuable contributions to the security of our country through the Cold War era and energy crisis. I have also emphasized that those same qualities make Sandia equally important in the effort to increase our nation's security under the combined economic, environmental, energy, and military imperatives of the future. Sandia's *Strategic Plan* will be updated to reflect our combined insights on how to prepare for the next era of Labs history.

Change is never easy. Feelings of loss accompany change, even good change. Information can help. The new contract will bring many changes, which need to be communicated as soon as possible. We will host meetings with the Martin Marietta personnel to listen to and talk with Sandians, even before they come on board Oct. 1. These meetings will inform Sandians about changes they can expect under the new contract. Because some of the changes have to be clarified and prepared for effective communication, the process will take several months, during which timely, complete, and two-way discussions will minimize the uncertainty and the corresponding disruption. Meanwhile, we will be continuing to work effectively to meet our customers' expectations.

Sandians, let us make our new colleagues feel welcome. Martin Marietta people, we look forward to a long and rewarding association. Let us continue to move forward and not break stride.

Al Narath, President  
Sandia National Laboratories

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## DOE Picks Martin

accomplishment." (See "Martin Marietta CEO Looks Forward to Association with Labs.")

Martin Marietta will begin final preparation for the changeover right away, moving a transition team into office space in Building 800.

Martin Marietta becomes only the second manager in the Labs' history. When the Martin Marietta flag is run up the pole in front of Building 800 Friday morning, Oct. 1, it will mark the first time in nearly 44 years AT&T hasn't been at the top of Sandia's organizational chart.

The country has had 10 presidents during that time, has fought three wars, and has emerged from the long Cold War as the world's only superpower.

**Martin Marietta becomes only the second manager in the Labs' history.**

Created for the sole purpose of helping build the nation's nuclear weapon stockpile, Sandia has become a multiprogram research and development lab with a growing nondefense role.

Sandia originated as Z Division under the Los Alamos umbrella during the wartime Manhattan Project rush to create the world's first nuclear weapons. As part of Los Alamos, Z Division was managed by the University of California.

In the reorganization of the country's nuclear weapons program after World War II, President Harry Truman asked AT&T to assume management of the newly independent lab. In a letter to AT&T President Leroy Wilson, he wrote, "In my opinion you have here an opportunity to render an exceptional service in the national interest."

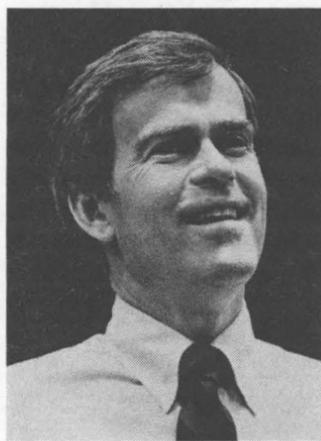
Those words — "exceptional service in the national interest" — have come to express Sandia's strategic vision, guiding the Labs' activities in fields as widely divergent as nuclear weapons design, robotics, solar power applications, involvement in education, and microelectronics, among dozens of others.

**Martin Marietta Background Praised****Congressional Leaders Emphasize Labs' Non-Defense Role**

Members of Congress representing New Mexico and California constituencies praised Martin

Marietta's selection as Sandia's new management and operating contractor, and predicted a bright future for the new association.

"I join in congratulating Martin Marietta on being selected as the new operating contractor at Sandia National Laboratories," said New Mexico Senator Jeff Bingaman.



SEN. JEFF BINGAMAN

"I know that this has been a time of great uncertainty for many of the Labs' employees. This decision will help lift that uncertainty and allow for a smooth hand-off from AT&T to Martin Marietta."

Bingaman credited DOE for a smooth process in picking the new contractor, saying, "The Department of Energy and its Albuquerque Operations Office deserve great credit for the manner in which the competition has been conducted."

He said the choice of Martin Marietta will bring "great strengths to the management of Sandia, particularly in the area of partnering with industry, academia, and state and local governments to spur economic growth."

California Congressman Bill Baker, whose district includes the Sandia/California site, said

the selection was especially meaningful because of the new contractor's record in technology transfer.

"I applaud the Department of Energy's choice in Martin Marietta," said Baker. "They have a proven record in research and development, illustrated by their management of DOE's Oak Ridge National Lab in Tennessee. Through management of Oak Ridge, Martin Marietta is committed to technology transfer and cooperative research and development



REP. BILL BAKER

agreements. That will provide for a smooth transition when they begin running Sandia."

Also referring to the Labs' role in helping nurture economic growth was New Mexico Senator Pete Domenici.

"With the dawn of a new era in the wake of the Cold



SEN. PETE DOMENICI

War, it seems almost appropriate that a new contractor should be named to manage the treasure that is Sandia National Labs," he said. "I am pleased that the Department of Energy has named Martin Marietta to lead Sandia on an expanded mission to aid in the protection of our national interests and growth of our national economy."

And, he added, "I have every confidence that Martin Marietta will manage Sandia well. The challenges will

be great as the funding and focus of the Labs are directed toward more civilian-related endeavors that should secure the future of the lab and work to strengthen the United States' position in the world."

New Mexico Congressman Steve Schiff said he expects Sandia's work to continue without a bump, despite the change in contractors.

"I congratulate Martin Marietta on being awarded the contract to manage and operate Sandia National Laboratories," he said. "I look forward to working with Martin Marietta's representatives as the transition from AT&T goes forward, and continuing to work with all the fine people who work at Sandia." ●



REP. STEVE SCHIFF

**Opening the Doors to Martin Marietta****Sandians Pose Questions, Share Their Transition Insights**

Sandians were asked: "Given five minutes with the Chief Executive Officer of the new contractor, what questions would you ask or what might you tell him about Sandia?"

From glass blowers and machinists to secretaries and engineers, Sandians' questions were surprisingly similar. Where is Sandia going? What is Martin Marietta's agenda? Has Martin Marietta considered an early retirement plan? Have they talked to the DOE about it? Will there be cutbacks? How will it be done? What will happen to union contracts? What will happen to jobs? When will we know?

Answers should come soon enough. However, after 40-plus years under AT&T, the process of getting acquainted with a new operator may take some time. Though most Sandians, given the chance, would pose the same questions to the new contractor, the insights they would offer about the Labs were as diverse as the people who shared them.

"In my 42 years as a machinist I've worked at a lot of places I've liked," says Istvan Gerhard of Mechanical Processing Dept. 2482. "But working at Sandia," he says over the roar of Sandia's Bldg. 840 machine shop, "I've loved."

"The difference between working at some places and working here," he says, "is Sandia treats its workers, all of us, like real people."

**Possible Changes Worrisome**

Carol Harrison of Facilities Program Management Center 7010 agrees. "Sandia is a good place to work," she says, but like most employees, she is concerned about upcoming changes.

"To change the things that make Sandia good — creative freedom, opportunities to exercise initiative, administrative programs, and benefits," she says, "would be a fatal mistake."

Since the search for a new contractor was first announced, benefits has been one of the biggest concerns of Sandians. Bigger than that, however, is

whether or not there will be a loss of jobs. Mike Gilbert (2482) of Sandia's heavy machining team says these things come with the times and the territory.

"Fifteen years ago, my father had job security," says Mike. "There is no such thing in the '90s."

**"Sandia is a laboratory of outstanding people [who] have very powerful capabilities at their disposal."**

There are simply no guarantees and that's not really anyone's fault. The best we can do is be versatile."

While coming changes are inevitable, many Sandians are hoping that the spirit of the Labs will continue.

"The La Mesa community, a few miles from Sandia, east of the fairgrounds, has the highest crime rate in the city," says Merri Lewis (6606), one of Sandia's many community volunteers. In response to this, Merri and Rick Orzel (6641) became involved with the La Mesa Community Day Care and Pre-School that provides quality care and role models for "at risk" children. The work is one of Sandia's many local projects and charities, says Merri, who hopes these efforts will continue under the new contractor.

"Sandia has the tools and resources to make a significant positive impact on the community. Outreach programs are a good example of taxpayers' dollars directly benefiting taxpayers in greatest need," says Merri. "I hope we never deviate from that."

**Approaching Five Decades**

In almost five decades of research, Sandia has developed a base of quality and experience that Norm Grandjean of Assessment Technologies Dept. 333 hopes Sandia holds on to.

"Sandia has an extremely good reputation and has been a key player in the area of national def-

ense," says Norm. "I hope that reputation continues.

"Sandia also has many experienced scientists and engineers nearing retirement," he says. "The Labs would be well served to develop a mentoring program where employees can retire, but still contribute. Something like this would allow the Labs to retain its accumulated expertise in problem solving."

Building on that, members of Facilities Operations and Maintenance Center 7800 see people as Sandia's main long term competitive advantage.

"There's been a lot of talk about 'change' and becoming more competitive," says Mario Ramirez of Facilities O&M Special Projects Dept. 7817. "These are not things employees pick up overnight or from a memo. These are concepts, ways of working that they must be trained in. Other companies have been doing this for a long time. A lot of how Sandia fares in the future may depend on how much emphasis the new contractor places on employee training."

While changing work styles to improve corporate efficiency is a trend of the '90s, Bob Wemple of Geothermal Research Dept. 6111 says things like quality go back to Sandia's early beginnings.

"A lot of initiatives dealing with quality and the way people do their jobs are nothing new to Sandia," says Bob. "Most of the Labs' technical groups have been doing this all along."

No matter what direction Sandia takes under Martin Marietta, some things seem certain to stay the same.

"Sandia is a laboratory of outstanding people, everybody in their own areas, who at present have very powerful capabilities at their disposal to work for the public interest," says Monte Nichols of Materials Technology Dept. 8716 at Sandia/California.

"Sandia is a great asset," says Frank Nutt of Mail Services Dept. 7613. "More than anything, the new contractor should take advantage of the talents at hand." ●DT

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## Post Cold War

Space Administration (NASA) and the Department of Defense (DoD) as propulsion systems for carrying a variety of payloads into space.

In 1961, the Martin Company merged with the American Marietta Company, another aviation-based organization, and together the two became the Martin Marietta Corporation.

### Skylab, Shuttle Tanks

In the early 1970s, Martin Marietta tested the Patriot air defense missile and Sprint anti-ICBM missile. It also began doing work for NASA, helping develop Skylab, the first US space station. In 1973, NASA selected Martin Marietta to develop the external fuel booster tanks for the Space Shuttle program.

In the 1980s, the company branched out further, developing and manufacturing navigation and targeting systems for military aircraft, as well as weapon systems and other defense and commercial satellite systems. In 1990, the Martin Marietta-built Magellan spacecraft began radar-mapping Venus' surface.

Several NASA spacecraft were sent aloft

aboard Martin Marietta-built propulsion systems during the last two decades, including the Mariner 9 Mars orbiter, Viking I and II Mars landing craft, Voyager I and II exploratory spacecraft, and the recent Mars Observer spacecraft.

In 1991, during Operation Desert Storm, some 14 systems developed entirely or partially by Martin Marietta were deployed, including Patriot and Hellfire missiles, and night vision and targeting systems for fighter planes and helicopters.

Today, Martin Marietta is a sprawling corporation that ranks as the world's largest aerospace/electronics company and is 40th in size among US industrial corporations. It has operations in 37 states and 17 nations.

A merger with General Electric's Aerospace Division last year brought Martin Marietta's work



MARTIN MARIETTA operates a variety of technology centers across the country, with corporate headquarters in Bethesda, Md. Its DOE operations include Oak Ridge National Laboratory, the Y-12 Nuclear Component Plant, and the K-25 site (all in Tennessee), as well as the Pinellas Plant (Florida).

force to more than 90,000 people and will boost annual revenue to nearly \$11 billion. Adding Sandians to the roster will increase the employment figure to just above 100,000.

Martin Marietta's self-described technological strengths ("core competencies," in Labs lingo) are the design, manufacture, integration, and operation of aerospace, electronics, information management, electro-optics, robotics, laser communications, neural networks, uranium enrichment, superconductivity, genetics, and artificial intelligence systems. (See "Martin Marietta Describes R&D Strengths.")

Its government sponsors include DoD, DOE, NASA, Environmental Protection Agency, Treasury Department, Federal Aviation Administration, Department of Housing and Urban Development, Postal Service, Department of Justice, Social Security Administration, Agriculture Department, Federal Railroad Administration, the State of Utah, and Orange County, Calif.

### No Stranger to Labs

Martin Marietta operates a variety of technology centers across the country, with corporate headquarters in Bethesda, Md. Its DOE operations include Oak Ridge National Laboratory, the Y-12 Nuclear Component Plant, and the multi-purpose K-25 site (all in Tennessee), as well as the Pinellas Plant (Florida). In addition, Martin Marietta operates DOE's Paducah (Kentucky) and Portsmouth (Ohio) Gaseous Diffusion Plants, where enriched uranium for nuclear power plants is produced.

Martin Marietta is no stranger to the Labs. Sandians are involved in a number of DoD-sponsored development projects with the company, and the two organizations have been neighbors in Albuquerque for a number of years.

Since mid-1989, Martin Marietta has been operating the US Air Force Theater Air Command Control Simulation Facility at Kirtland Air Force Base. In addition, Martin Marietta's Postal Systems office is located in Albuquerque, where Martin Marietta develops and manufactures barcode sorting systems that are helping the US Postal Service automate its flat-mail sorting process. ●JG

## Martin Marietta Describes R&D Strengths

Martin Marietta's self-described "core competencies" are as follows:

**Advanced Development and Technology** — Conceives and develops "leap-ahead" technology for application to national security missions.

**Aero and Naval Systems** — Designs, develops, and produces US Navy weapon and sonar sensor systems; large, complex aerostructures; and a variety of unmanned systems.

**Air Traffic Systems** — Provides system engineering and integration support to the US Federal Aviation Administration to modernize the nation's air traffic control, navigation, and communications network.

**Astronautics** — Designs, develops, and manufactures commercial and military communications, space, and launch systems. Major contractor in ballistic missile defense.

**Electronics, Information, and Missiles** — Develops and manufactures sophisticated air defense systems, airborne electro-optic navigation and targeting systems, tactical missiles, and precision-guided munitions. Also designs and produces simulation and logistics support systems for advanced defense and civil information programs.

**Energy Systems** — Manages DOE science, technology, and production facilities including Oak Ridge National Laboratory, the Y-12 Nuclear Component Plant, the multi-purpose K-25 site, and uranium enrichment facilities.

**Manned Space Systems** — Manufactures the external tank that fuels and forms the backbone for the Space Shuttle structure. Other research includes studies in rocket fuels and recoverable propulsion and avionics modules.

**Materials/Aggregates** — Produces crushed stone, sand, and gravel for the construction industry, operating plants in 11 southeastern and midwestern states. Also supplies magnesia refractories and specialty chemical products to industries such as steelmaking, chemical processing, fuel treatment, agriculture, and pollution abatement.

**Postal Systems** — Designs and builds high-speed automated mail handling equipment to support the US Postal Service's goal of fully automating mail sorting by 1995. (Postal research center is located in Albuquerque.)

**Specialty Components** — Manages and operates DOE's Pinellas Plant electronics component production facility, producing 225 different products across 19 major technology categories.

## Martin Marietta's History — A Chronology

- 1909 — Glenn Martin builds his first biplane in California and forms the Martin Company.
- 1913 — Martin Co. builds the first multi-passenger commercial plane.
- 1920s — Martin Co. develops the B-10 bomber.
- 1935 — Martin Co. builds the China Clipper, the first plane to cross the Pacific.
- 1944 — Martin Co. begins producing the B-29 Superfortress.
- 1945 — A Martin-modified B-29, the "Enola Gay," drops "Little Boy" atomic bomb on Hiroshima.
- 1950s — Martin Co. begins development of Pershing and Titan missile families.
- 1961 — Martin Co. merges with American Marietta Corporation.
- 1970 — Patriot air defense missile first tested at White Sands, NM.
- 1971 — Mars-bound Mariner 9 launched aboard Titan launch vehicle.
- 1972 — Sprint anti-ICBM missile flight-tested.
- 1973 — Skylab launched; NASA selects Martin Marietta to develop external tanks for Space Shuttle.
- 1976 — Titan-launched Vikings I and II begin sending photographs and scientific data from Mars.
- 1977 — Two Titan-launched Voyager spacecraft begin exploring solar system.
- 1980s — Development begins on night navigation and targeting systems for military aircraft.
- 1984 — DOE selects Martin Marietta to operate Oak Ridge National Laboratory.
- 1990 — Magellan spacecraft begins radar-mapping of Venus' surface.
- 1991 — Fourteen Martin Marietta-built systems deployed in Persian Gulf.
- 1992 — DOE selects Martin Marietta to operate Pinellas (Florida) plant.
- 1992 — Martin Marietta announces merger with GE Aerospace Division.
- 1993 — DOE selects Martin Marietta to manage and operate Sandia National Laboratories.



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Sandia National Laboratories is a prime contractor to the US Department of Energy.